# BMO Global Metals and Mining Conference 24-26 February 2020

### **POSITIONED FOR GROWTH**



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All relevant financial definitions can be found in the glossary to the Full Year Results 2019 press release.

1. Introduction to KAZ Minerals

### ASSET OVERVIEW





### AKTOGAY



- Large scale, low cost open copper pit mine in East Region, Kazakhstan
- 25 Mtpa sulphide ore processing capacity, doubling to 50 Mtpa in 2021
- 2019 production<sup>1</sup> 146 kt of copper (including 23 kt from oxide)
- Net cash cost 98 USc/lb (2018: 103 USc/lb)
- Mine life of around 25 years
- 2019 revenues \$863 million (2018: \$775 million), EBITDA \$564 million (2018: \$530 million)



Aktogay open pit

<sup>1.</sup> Payable metal in concentrate and copper cathode from Aktogay oxide ore.

### BOZSHAKOL



- Large scale, low cost open pit copper mine in Pavlodar region, Kazakhstan
- 30 Mtpa ore processing capacity
- 2019 production<sup>1</sup> 110 kt of copper and 145 koz of gold
- Net cash cost 31 USc/lb (2018: 58 USc/lb)
- Mine life of c.40 years
- 2019 revenues \$851 million (2018: \$756 million), EBITDA \$585 million (2018: \$520 million)



Bozshakol sulphide concentrator

### EAST REGION AND BOZYMCHAK



- Three underground mines in East Region of Kazakhstan and one open pit copper-gold mine in Kyrgyzstan
- 4 Mtpa processed in 3 concentrators
- 2019 production 55 kt of copper<sup>1</sup>, 54 koz of gold<sup>1</sup>, 2,024 of koz silver<sup>1</sup>, 38 kt of zinc<sup>2</sup>
- Net cash cost 104 USc/lb (2018: 94 USc/lb)
- Mine lives c.5-15 years
- 2019 revenues \$552 million (2018: \$631 million), EBITDA \$230 million (2018: \$284 million)



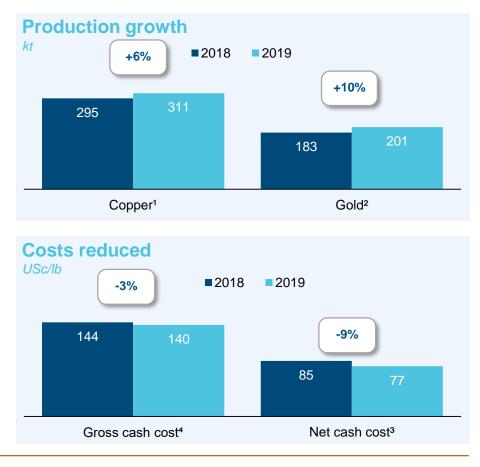
East Region, Artemyevsy underground mine

- 1. Payable metal in concentrate.
- 2. Zinc in concentrate.

### 2019 RESULTS HIGHLIGHTS



- Higher copper<sup>1</sup> and gold production<sup>2</sup> offset 8% lower copper prices in 2019
- Industry leading net cash cost of 77 USc/lb<sup>3</sup>
- Final dividend of 8.0 USc/share recommended (full year 12.0 USc/share)
- Producing assets support growth investments:
  - Aktogay expansion project on track
  - Baimskaya feasibility study work ongoing, expected later in H1 2020



- 1. Payable metal in concentrate and copper cathode from Aktogay oxide.
- 2. Payable metal in concentrate.
- 3. Cash operating costs, plus TC/RC on concentrate sales, less by-product revenues, divided by copper sales volume.
- 4. Cash operating costs, plus TC/RC on concentrate sales, divided by copper sales volume.

### 2019 HIGHLIGHTS (CONT'D)

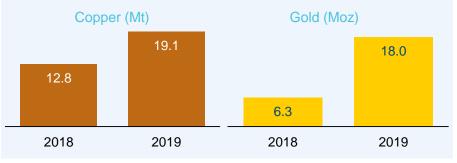






### **Mineral resources**

Contained metal in measured and indicated mineral resources

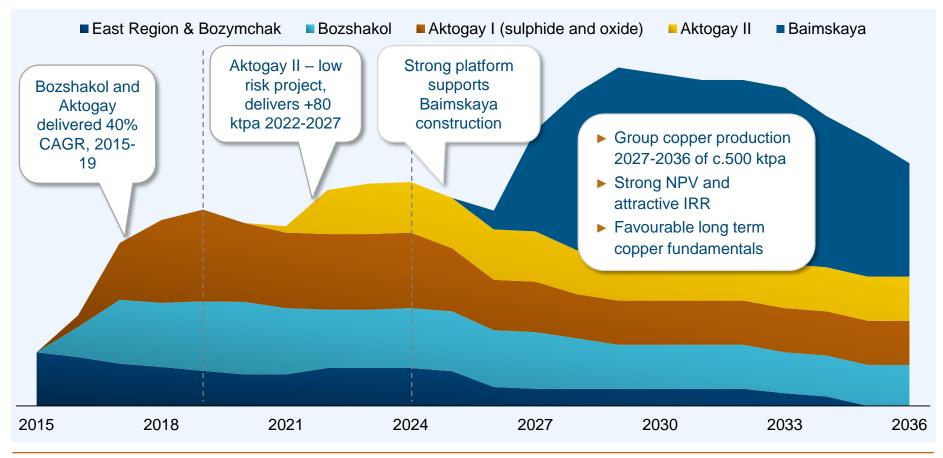


Notes:

1. Excluding MET, royalties and special items.

## NEAR AND LONG TERM GROWTH IN COPPER



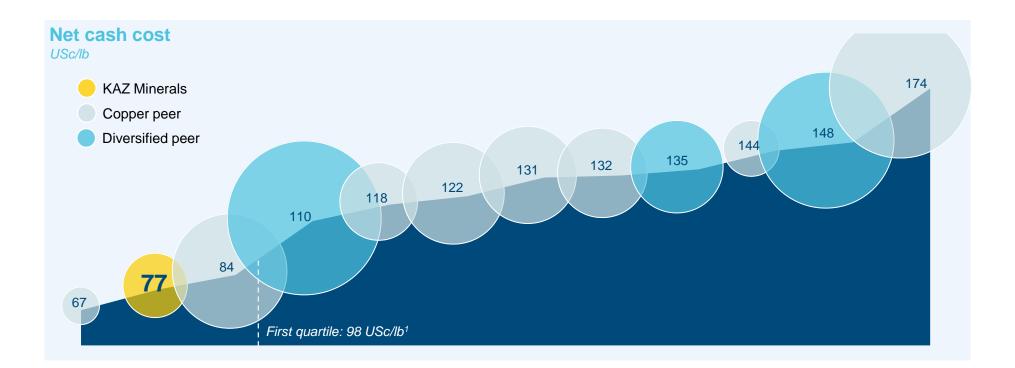


Notes:

Indicative production schedule, not to scale. Assumes 100% ownership, first production from Baimskaya in 2026 and ramp up from 2027. Actual construction timetable and production profile to <sup>9</sup> be determined during feasibility study.

## INDUSTRY LEADING COST POSITION





### Notes:

Size of circle indicates annual copper production volumes.

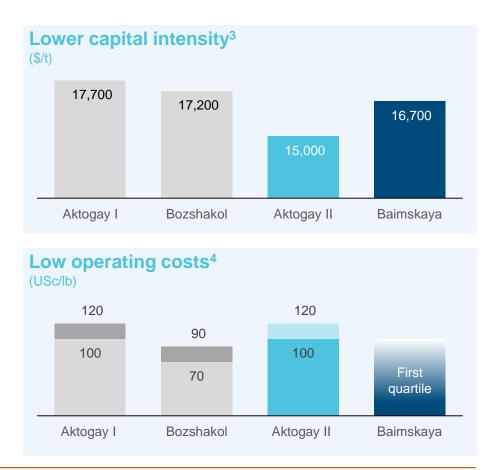
Source: Company data, most recently reported financial period.

1. Source: Wood Mackenzie. First quartile net cash cost cut-off was 98 USc/lb at 31 December 2019.

## PORTFOLIO DELIVERS VALUE AND VOLUME



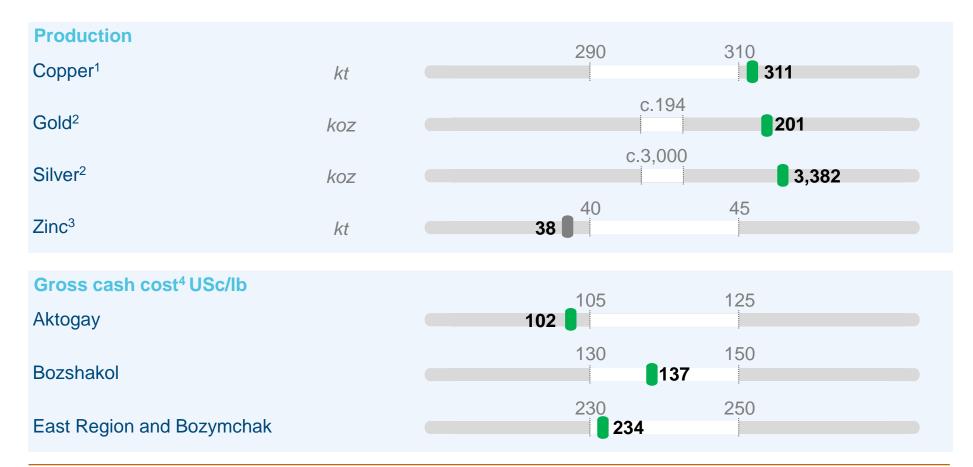
- Aktogay II and Baimskaya will significantly increase the Group's copper production<sup>1</sup> at a lower capital intensity than the previous major growth projects
- Economies of scale at Aktogay II will maintain cash costs at 100-120 USc/lb<sup>2</sup> out to 2027
- Baimskaya is expected to be in the first quartile of the global cost curve
- Both projects offer significant NPV uplift and attractive IRR



- 1. Payable metal in concentrate and copper cathode from Aktogay oxide.
- 2. Cash operating costs, plus TC/RC on concentrate sales, less by-product revenues, divided by copper sales volume in 2016 US dollar terms.
- 3. Approximate capital expenditure per ktpa copper equivalent production calculated as capital expenditure divided by forecast annual copper equivalent production for the first 10 years after commissioning. Baimskaya project parameters subject to feasibility study.
- 4. Net cash cost guidance in USc/lb for the first 10 years of operations. Baimskaya operating costs subject to feasibility study.

## DELIVERING AGAINST OUR TARGETS





#### Notes:

1. Payable metal in concentrate and copper cathode from Aktogay oxide ore.

2. Payable metal in concentrate.

3. Zinc in concentrate.

4. Cash operating costs, plus TC/RC on concentrate sales, divided by copper sales volume.

## 2. Review of operations

## HEALTH AND SAFETY



- ▶ Two fatalities in 2019
  - No fatality is acceptable, target is zero
  - Zero fatalities occurred in open pit operations

### Improving our performance

- Goal Zero programme launched
- New ground control risk assessment initiative for underground mines
- Occupational health invested in wellbeing projects for staff at remote sites, including mental health services

### Total recordable injury frequency rate<sup>1</sup>





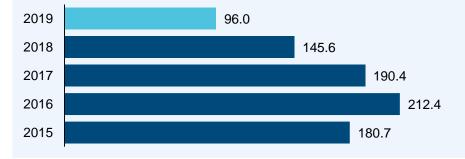
1. Total Recordable Injury Frequency Rate or TRIFR is the number of Recordable Injuries occurring per million hours worked.

## SUSTAINABILITY





## Water withdrawal per unit of copper produced (megalitres/kt)



- Ramp up of modern, efficient facilities continues to reduce environmental impacts
- Water consumption significantly reduced in 2019 due to increase in water recycling at Bozshakol
- Baimskaya copper project in Russia to draw power from low carbon energy sources and further reduce the Group's CO<sub>2</sub> intensity
- Gained entry to FTSE4Good Index Series



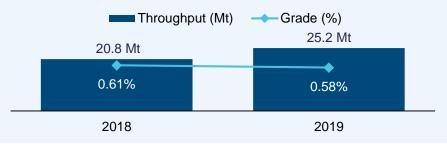
### Notes:

# AKTOGAY

- 2019 copper production 145.7 kt, including 22.7 kt from oxide (2018: 131.4 kt)
  - Exceeded guidance of 130-140 kt
  - 25.2 Mt sulphide ore processed (2018: 20.8 Mt), recovery rate 88.0% (2018: 86.8%)
  - Stockpiled 10.5 Mt of sulphide ore (2018: 5.0 Mt)
  - Mill maintenance deferred to January 2020
- 2020 copper guidance set at 120-130 kt, including c.20 kt from oxide
  - Lower grades expected in 2020 compared to 2019
  - Sulphide copper grade guidance 2019-2021 is c.0.50%



### Sulphide ore throughput and grade





<sup>1.</sup> Payable metal in concentrate and copper cathode from Aktogay oxide ore.

#### Notes: 1. Payable metal in concentrate.

## Achieved guidance midpoint of 105-115 kt S. Mit and a second (2010) 20 5 Mit

BOZSHAKOL

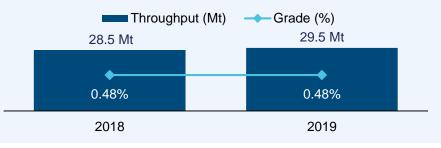
29.5 Mt ore processed (2018: 28.5 Mt), recovery rate 81.1% (2018: 78.7%)

2019 copper production of 110.2 kt (2018: 101.6 kt)

- Stockpiled 6.2 Mt of ore (2018: 2.3 Mt)
- Gold production increased 13% to 144.8 koz (2018: 127.8 koz), above guidance due to high grades and recoveries
- In 2020, average copper grade expected to increase slightly, together with full year of clay plant operations
  - Copper production guidance set at 110-120 kt
  - Clay ore processing from stockpiles is expected to exceed mined volumes



### Sulphide ore throughput and grade





### EAST REGION AND BOZYMCHAK



- Copper production of 55.5 kt in line with guidance and gold production of 54 koz exceeded guidance
  - Zinc output of 38.3 kt below guidance due to low grades and challenging geological conditions
- Belousovsky concentrator closed to enable more efficient processing of Irtyshsky ore at the Nikolayevsky concentrator
- 2020 copper production guidance c.50 kt:
  - Artemyevsky ore body transition until 2022
  - Orlovsky mining in deeper horizons and more challenging conditions

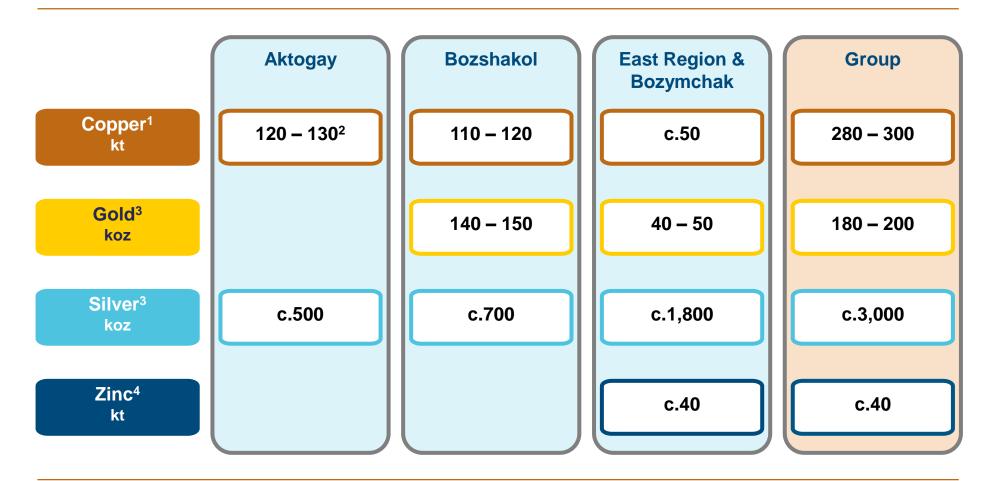


<sup>1.</sup> Payable metal in concentrate.

<sup>2.</sup> Zinc in concentrate.

### 2020 GROUP PRODUCTION GUIDANCE





- 1. Payable metal in concentrate and copper cathode from Aktogay oxide ore.
- 2. Range includes c.20 kt of cathode production from oxide ore.
- 3. Payable metal in concentrate.
- 4. Zinc in concentrate.

## 3. 2019 Results

## FINANCIAL UPDATE



\$m (unless otherwise stated)	2019	2018	Copper prices reduced by 8% to \$6,000/t in 2019	
Revenues	2,266	2,162	(2018: \$6,526/t)	
EBITDA <sup>1</sup>	1,355	1,310	<ul> <li>Net debt \$2,759 million</li> <li>\$1.7 billion of debt facilities signed:</li> </ul>	
Margin	60%	61%		
Net cash cost (USc/lb) <sup>2</sup>	77	85		
Free Cash Flow <sup>3</sup>	411	585		
Ordinary EPS – basic (\$)	1.21	1.14	<ul> <li>\$600 million DBK facility to finance Aktogay expansion, June 2019</li> </ul>	
Net Debt	(2,759)	(1,986)	<ul> <li>\$100 million CAT facility, November 2019</li> <li>\$1,000 million DYE January 2020</li> </ul>	
			- \$1,000 million PXF, January 2020	
			<ul> <li>Final dividend of 8.0 USc/share recommended (full year 12.0 USc/share)</li> </ul>	

Notes:

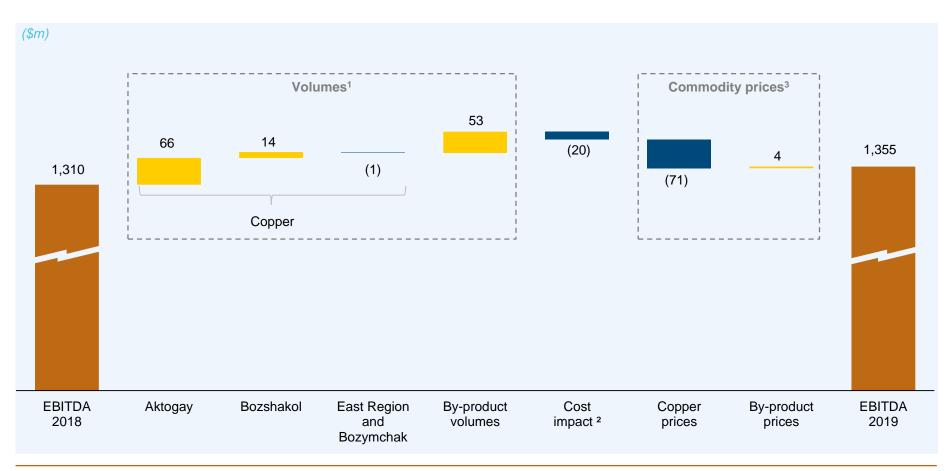
1. Excluding MET, royalties and special items.

2. Cash operating costs, plus TC/RC on concentrate sales, less by-product revenues, divided by copper sales volume.

3. Net cash flow from operating activities before capital expenditure and VAT associated with major growth projects, less sustaining capital expenditure.



## VOLUME GROWTH OFFSETS LOWER PRICES



Notes:

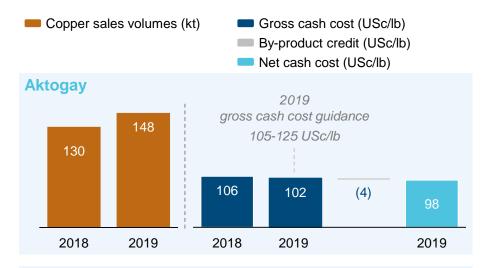
1. Change in sales volumes at current year margin.

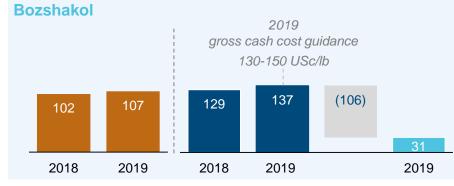
2. Net change in cash costs per tonne.

3. Change in realised prices applied to prior year sales volumes.

## COMPETITIVE UNIT COSTS







- Unit costs reduced mainly due to higher production volumes
- Deferral of mill maintenance from December 2019 to January 2020 also reduced costs

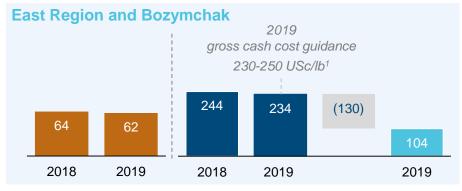
- Gross cash cost of 137 USc/lb includes 5 USc/lb associated with 26 koz gold bar inventory sale in H1 2019
- Inventory sale benefited net cash cost of 31 USc/lb by 9 USc/lb

## COMPETITIVE UNIT COSTS (CONT'D)

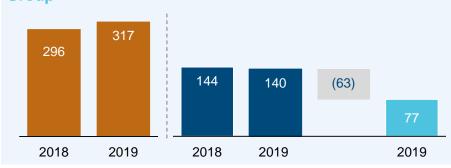


Copper sales volumes (kt)

- Gross cash cost (USc/lb)
- By-product credit (USc/lb)
- Net cash cost (USc/lb)







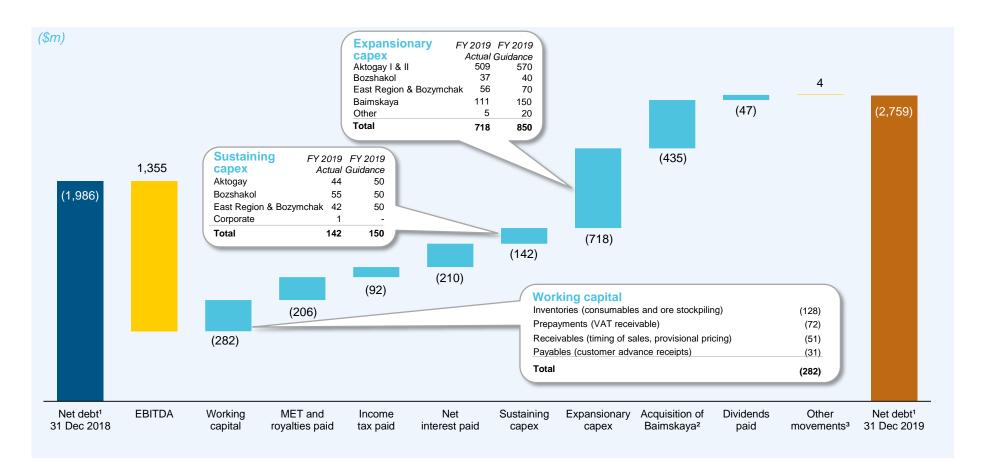
- High sales volumes, cost control actions and weaker tenge offset local inflation
- Gross and net cash cost benefited from sale of 7 kt of copper from inventory
- Net cash cost increased to 104 USc/lb (2018: 94 USc/lb) due to reduction in zinc revenues
- Group net cash cost is amongst the lowest of pureplay copper producers globally at 77 USc/lb (2018: 85 USc/lb)

Notes:

1. Cost guidance lowered at H1 2019 from 260-280 USc/lb.

## MOVEMENT IN GROUP NET DEBT





### Notes:

- 1. The excess of borrowings over cash and cash equivalents and current investments.
- 2. Net of \$1 million cash acquired.

3. Includes \$45 million in respect of NFC's equity investment in Koksay, \$41 million of net VAT paid associated with major growth projects, foreign exchange and other movements.

### 2020 FINANCIAL GUIDANCE



Gross cash cost (USc/lb)		Sustaining capex (\$m)		Expansionary capex (\$m)	
Aktogay	110-130	Aktogay	60	Aktogay II	400
Bozshakol	130-150	Bozshakol	60	East Region & Bozymchak <sup>1</sup>	75
East Region & Bozymchak	260-280	East Region & Bozymchak	50	Baimskaya <sup>2</sup>	150
				Other <sup>3</sup>	20
		Group	170	Group	645

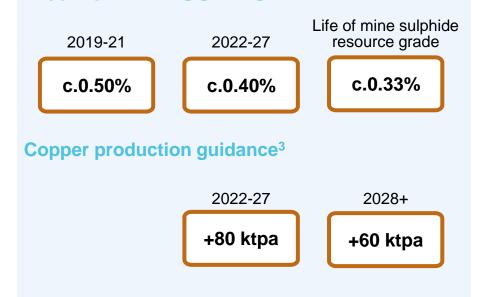
- 1. Includes Artemyevsky underground mine extension of \$60 million and \$15 million for Bozymchak underground extension.
- 2. Capital expenditure of \$150 million approved in 2020 to complete feasibility study and continue pioneer works. Evaluating potential for additional equipment deliveries in 2020 shipping window.
- 3. Including Koksay.

4. Aktogay expansion project

## AKTOGAY II - LOW-RISK NEAR TERM GROWTH



- \$1.2 billion project approved in December 2017 to double sulphide ore capacity from 25 to 50 Mtpa by 2021
- Low-risk execution due to existing site infrastructure and identical concentrator design to Aktogay I and Bozshakol
- Adds c.80 kt of annual copper production from 2022-27 and c.60 kt from 2028 onwards
- Net cash cost 100-120 USc/lb<sup>1</sup>
- Remaining mine life of around 25 years



Copper processing grade guidance<sup>2</sup>

- 1. Net cash cost guidance in USc/lb for the period 2022-27 in 2016 US dollar terms.
- 2. Combined guidance for Aktogay I and II sulphide grades.
- 3. Incremental production guidance for Aktogay II only.

### **PROJECT SCHEDULE AND PROGRESS**

### 2019 H2 key milestones

- Main concentrator building areas enclosed
- Ball Mill #1 and SAG Mill shell and heads installation
- Towers for 220 and 35 kV power lines
- Water supply pumphouses enclosed
   Ongoing
- Primary crusher and conveyor
- Tailings thickeners
- Site railway extension to load out area
- Mine maintenance facilities
- Permanent camp upgrade

### Schedule

- Complete mill installations
- First ore processed





2020

2021

**Completed** 







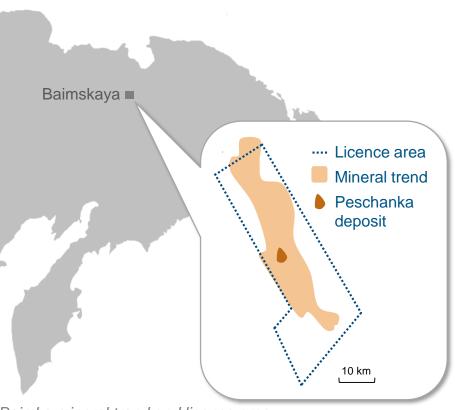
Overland conveyor and crusher

5. Baimskaya copper project

## BAIMSKAYA PROJECT OVERVIEW



- The Group acquired the Baimskaya copper project for \$900 million in cash and shares in January 2019
  - \$675 million Initial Consideration plus Deferred Consideration of \$225 million
- Indicative \$5.5 billion nominal capex budget 2018-26<sup>1</sup>
- 60 Mtpa ore processing capacity, c.25 year mine life
- Average annual production<sup>2</sup> of 250 kt copper and 400 koz gold, copper equivalent 330 ktpa<sup>3</sup>
- First quartile net cash costs over life of mine, higher grades in first ten years of operations
- Potential for resource expansion in c.1,300 sq. km licence area



Baimka mineral trend and licence area

### Notes:

The parameters of the project will be confirmed on completion of the feasibility study.

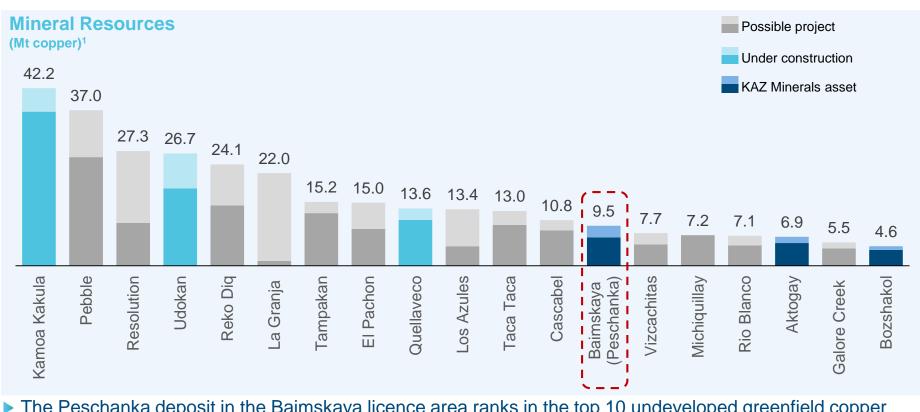
1. In nominal terms based on 100% share of development capital expenditure.

<sup>2.</sup> Average for first ten years of operations, based on 100% share of production.

<sup>3.</sup> Assuming analyst consensus long term copper price of 6,700 \$/t and gold price of 1,300 \$/oz.

## GLOBALLY SIGNIFICANT COPPER RESOURCE





The Peschanka deposit in the Baimskaya licence area ranks in the top 10 undeveloped greenfield copper projects globally

Notes:

1. Source: Company data. Mineral Resources include Measured and Indicated Resources (bottom bar) and Inferred Resources (top bar).



### **BAIMSKAYA UPDATE**

- Baimskaya is one of the world's largest undeveloped copper resources, with the potential to be a large scale, low cost open pit copper mine
- Bankable feasibility study in progress
  - Results expected to be announced later in H1 2020
- A full project update will be released together with the results of the feasibility study
- Capital expenditure of \$111 million in 2019
- Capital expenditure of \$150 million approved for 2020 to complete feasibility study and continue pioneer works
  - Evaluating potential for additional equipment deliveries in 2020 shipping window



Peschanka ore samples, 2019

# **INFRASTRUCTURE OVERVIEW**



### Power

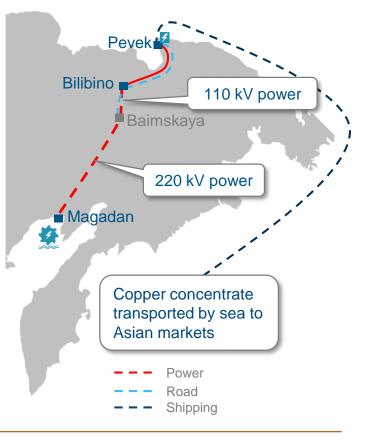
- Government funded 110 kV power line from Bilibino to Baimskaya
- Floating nuclear facility 'Akademik Lomonosov' installed in Pevek in Q4 2019
- 220 kV power line to Magadan for production phase

### Road

Construction of government financed all-season Omolon-Anadyr highway progressing

### Shipping

2024 cargo target for Northern Sea Route set at 80 Mt





Completed bridge at llirney August 2019 Manual Man, or restore address of the loss of states

CHARGE TO ....

Floating nuclear power facility 'Akademik Lomonosov' Murmansk, August 2019

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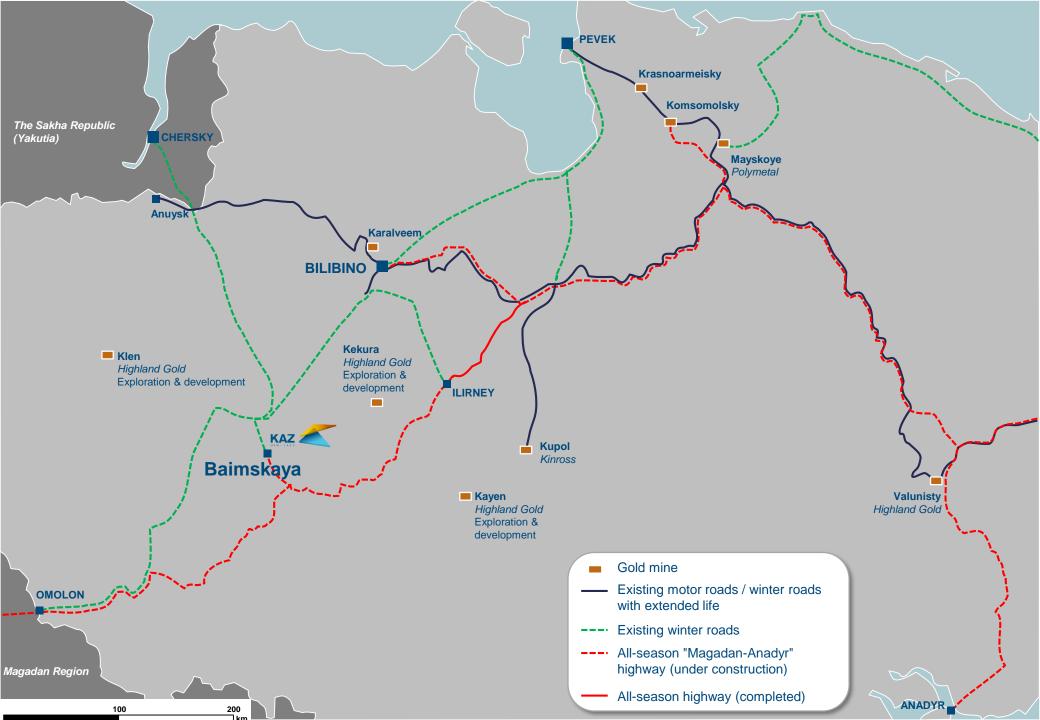
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AXALEMME ADMONDEDB



# 6. Positioned for growth

### STRONG PLATFORM



- World class open-pit copper mines, consistently achieving production targets
  - 311 kt copper production
  - 201 koz gold production
- \$1,355 million EBITDA at 60% margin
- Industry leading 77 USc/lb net cash cost
- \$1.7 billion of debt facilities signed in last nine months
- Proven project team with track record of delivery





# **POSITIONED FOR GROWTH**

- KAZ Minerals is a high growth, low cost copper producer generating significant cash flow
- Copper market fundamentals forecast deficit in coming decade, without supply from new projects
- Near term production growth from Aktogay expansion
- Long term production growth from Baimskaya copper project, in the first quartile of the cost curve<sup>1</sup>



Generating value and volume over the long term, underpinned by structural demand growth for copper as the world transitions to a low carbon economy

Notes:

<sup>1.</sup> The parameters of the project will be confirmed on completion of the feasibility study.



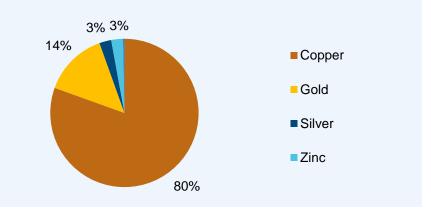
# SUMMARY INCOME STATEMENT



#### Key line items

\$m (unless otherwise stated)	2019	2018
Revenues	2,266	2,162
Cost of sales	(1,124)	(1,077)
Gross profit	1,142	1,085
Operating profit	923	851
Net finance costs	(177)	(212)
Net foreign exchange (loss)/gain	(20)	3
Profit before tax	726	642
Income tax expense	(155)	(132)
Profit for the year	571	510
EPS based on Underlying Profit (\$) - basic	1.21	1.18
EPS based on Underlying Profit (\$) - diluted	1.17	1.18

### 2019 revenues split by product



#### **Reconciliation of Underlying Profit**

\$m	2019	2018
Profit attributable to equity holders of the Company	571	510
Special items within operating profit, net of tax	-	20
Underlying Profit	571	530

## **REVENUES AND SALES VOLUMES**



#### **Revenues**

\$m	2019	2018
Copper cathode	828	690
Copper in concentrate	996	1,087
Gold bar	133	68
Gold in concentrate	185	144
Silver bar	40	40
Silver in concentrate	19	15
Zinc in concentrate	58	101
Other	7	17
Total revenues	2,266	2,162

#### **Sales volumes**

kt (unless otherwise stated)	2019	2018
Copper cathode	138	106
Copper in concentrate <sup>1</sup>	179	190
Gold bar (koz)	97	54
Gold in concentrate (koz) <sup>1</sup>	128	115
Silver bar (koz)	2,460	2,518
Silver in concentrate (koz) <sup>1</sup>	1,106	1,009
Zinc in concentrate	38	50

#### Average realised prices

	2019	2018
Copper cathode (\$/t)	6,027	6,531
Copper in concentrate (\$/t) <sup>2</sup>	5,551	5,709
Gold bar (\$/oz)	1,374	1,265
Gold in concentrate (\$/oz) <sup>2</sup>	1,443	1,258
Silver bar (\$/oz)	16.2	15.7
Silver in concentrate (\$/oz) <sup>2</sup>	16.7	15.3
Zinc in concentrate (\$/t)	1,548	2,015

#### **Average LME and LBMA Prices**

	2019	2018
Copper (\$/t)	6,000	6,526
Gold (\$/oz)	1,393	1,268
Silver (\$/oz)	16.2	15.7
Zinc (\$/t)	2,546	2,922

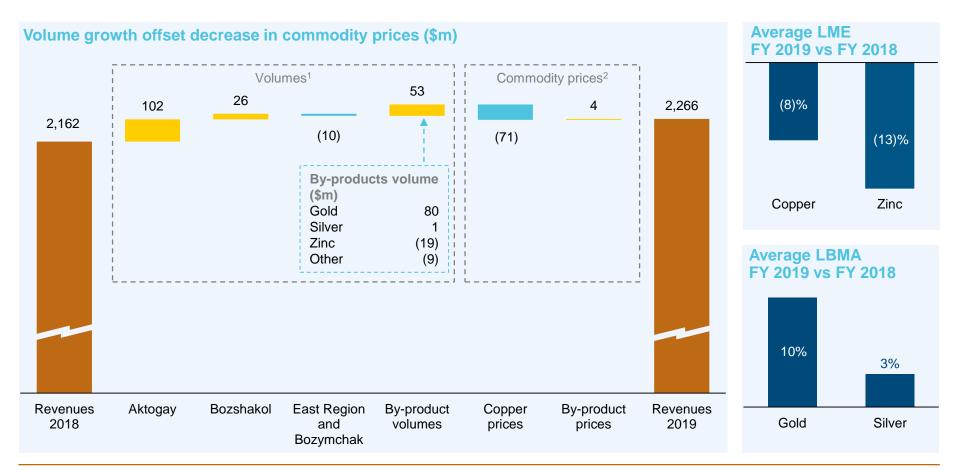
#### Notes:

1. Payable metal in concentrate.

2. After the deduction of processing charges.

# **REVENUE RECONCILIATION**





Notes:

1. Change in sales volumes at current year realised prices.

2. Change in realised prices applied to prior year sales volumes.

### **CASH FLOW**



\$m	2019	2018
EBITDA <sup>1</sup>	1,355	1,310
Change in working capital	(282)	(115)
Interest paid	(230)	(229)
MET and royalties paid	(206)	(208)
Income tax paid	(92)	(95)
Foreign exchange and other movements	8	7
Sustaining capital expenditure	(142)	(85)
Free Cash Flow	411	585
Expansionary and new project capital expenditure	(718)	(530)
Acquisition of Baimskaya copper project, net of cash acquired	(435)	-
Net VAT (paid)/received associated with major growth projects	(41)	3
Interest received	20	32
Dividends paid	(47)	(27)
Other investments	45	10
Other movements	(3)	(3)
Cash flow movement in net debt	(768)	70

1. EBITDA excludes MET, royalties and special items.

### SUMMARY BALANCE SHEET



#### Assets

\$m	2019	2018
Non-current assets	4,596	2,897 -
Cash and cash equivalents and current investments	541	1,469
Other current assets	929	674
Total	6,066	5,040

#### **Non-current assets**

	\$m	2019	2018
{	Intangible assets	5	6
	Property, plant and equipment	2,756	2,130
	Mining assets	1,457	432
	Other non-current assets	338	301
l	Deferred tax asset	40	28
	Total	4,596	2,897

#### **Equity & liabilities**

\$m	2019	2018
Equity	2,174	1,054
Borrowings	3,300	3,453
Other liabilities	592	533
Total	6,066	5,040

#### Net debt

\$m	2019	2018
Cash and cash equivalents and current investments	541	1,469
Less: restricted cash	-	(2)
Borrowings	(3,300)	(3,453)
Short-term	(545)	(539)
Long-term	(2,755)	(2,914)
Total	(2,759)	(1,986)



### DEBT FACILITIES

Facility	Balance <sup>1</sup> \$ <i>m,</i> 31 Dec 19	Undrawn \$ <i>m</i>	Final maturity	Interest rate	Repayment details & covenants
CDB Bozshakol/ Bozymchak	1,174	-	2025	\$ LIBOR + 4.50%	<ul><li>Semi-annual principal and interest payments</li><li>Balance sheet covenant</li></ul>
CDB Aktogay	1,223	-	2029	<ul> <li>\$ LIBOR + 4.20% (USD facility)</li> <li>PBoC 5 year (RMB facility)</li> </ul>	<ul> <li>Semi-annual principal and interest payments<sup>2</sup></li> <li>Balance sheet covenant</li> </ul>
DBK Aktogay I	236	-	2025	\$ LIBOR + 4.50%	<ul><li>Semi-annual principal and interest payments</li><li>Balance sheet covenant</li></ul>
DBK Aktogay II	320	280 <sup>3</sup>	2034	\$ LIBOR + 3.90%	<ul> <li>Repayments commence from 2022</li> <li>Semi-annual principal and interest payments</li> <li>Balance sheet covenant</li> </ul>
<ul> <li>PXF</li> <li>Amended \$1 billion PXF signed on 28 Jan 2020</li> </ul>	300	- 700 <sup>5</sup>	20244	<ul> <li>\$ LIBOR + 2.50%</li> <li>Variable range 2.25% to 3.50%</li> </ul>	<ul> <li>Monthly interest payments and principal repayments commencing from January 2021</li> <li>Initial final maturity in December 2024, with extension options to December 2025 or December 2026</li> <li>Income statement covenant</li> </ul>
CAT \$100 million facility signed on 15 Nov 2019	74	26 <sup>3</sup>	2023-26	<ul> <li>\$ LIBOR + 3.00%</li> <li>Variable range 3.00% to 4.50%</li> </ul>	<ul> <li>Quarterly principal repayments from December 2020, with final maturities between December 2023 and March 2026</li> <li>Income statement covenant</li> </ul>

#### Notes:

1. Drawn amount excludes arrangement fees.

2. RMB facility interest payments are quarterly.

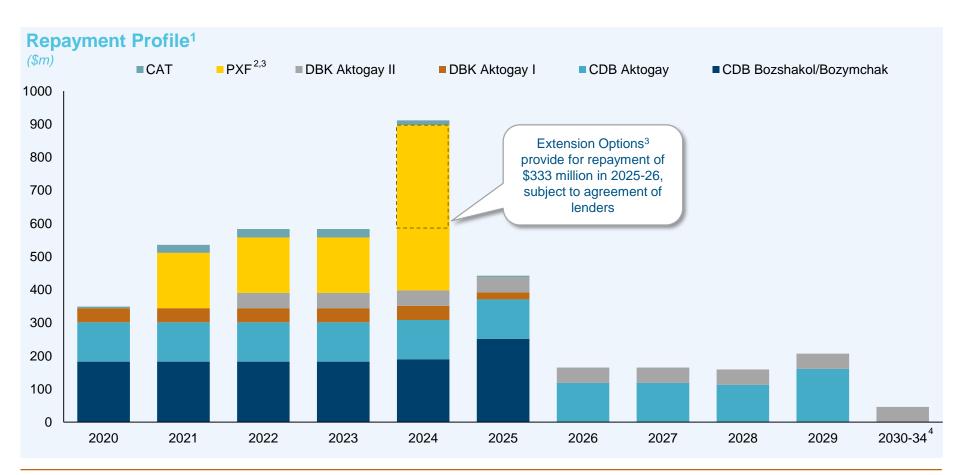
3. Undrawn as at 31 December 2019.

4. Extendable up to 2026.

5. Undrawn as at 28 January 2020.

# ILLUSTRATIVE DEBT REPAYMENT PROFILE





#### Notes:

- 1. Assumes all available debt facilities are fully drawn, for illustrative purposes only. Actual loan balance may vary.
- 2. New \$1,000 million PXF facility is expected to be fully drawn in the first quarter of 2020.
- 3. Extension Options are exercisable on the first and second anniversaries of signing.
- 4. Average debt repayment per annum.



# **GROUP CASH COST RECONCILIATION**

\$m (unless otherwise stated)	2019	2018	2017 <sup>1</sup>	H2 2019	H1 2019	H2 2018	H1 2018	H2 2017 <sup>1</sup>	H1 2017 <sup>1</sup>
Copper sales volumes (kt)	317	296	256	173	144	155	141	141	115
Revenues	2,266	2,162	1,663	1,214	1,052	1,064	1,098	942	721
EBITDA <sup>2</sup>	(1,355)	(1,310)	(1,038)	(735)	(620)	(620)	(690)	(609)	(429)
Pre-commercial production <sup>3</sup>	-	-	78	-	-	-	-	38	40
Corporate costs and other adjustments	(37)	(28)	(25)	(17)	(20)	(13)	(15)	(15)	(10)
TC/RCs on concentrate sales	104	115	98	57	47	58	57	53	45
Gross cash cost	978	939	776	519	459	489	450	409	367
Gross cash cost (USc/lb)	140	144	138	136	144	143	145	132	144
By-product credits	(442)	(381)	(406)	(239)	(203)	(187)	(194)	(201)	(205)
Net cash costs	536	558	370	280	256	302	256	208	162
Net cash cost (USc/lb)	77	85	66	73	80	88	82	67	64

Notes:

1. Includes the results of pre-commercial production.

2. EBITDA excludes MET, royalties and special items.

3. Cash operating costs capitalised during pre-commercial production.



	Artemyevsky	lrtyshsky	Orlovsky	Bozymchak	Aktogay sulphide	Aktogay oxide	Bozshakol sulphide	Bozshakol clay
Resources <sup>1</sup> (kt)	19,997 <sup>2</sup>	3,878	11,844	14,843	1,558,110	73,969	902,650	116,830
Copper grade (%)	2.05	2.25	3.29	0.78	0.33	0.37	0.36	0.44
Zinc (%)	4.53	5.28	4.53	-	-	-	-	-
Gold grade (g/t)	1.03	0.38	0.86	1.31	-	-	0.14	0.20
Silver grade (g/t)	94	92	46	8.2	-	-	1.1	1.3
Molybdenum grade (%)	-	-	-	-	0.008	-	0.008	0.006
Type of mine	Underground	Underground	Underground	Open pit / underground	Open pit		Open pit	
Concentrator	Nikolayevsky	Belousovsky	On-site	On-site	On-site		On-site	
Description	Mine with polymetallic ore, operating since 2005	Irtyshsky has been operating since 2001	Orlovsky is the largest mine in East Region by copper metal in ore extracted	Bozymchak is located in Kyrgyzstan	Large scale mine, located in East Region of Kazakhstan. Commenced production of copper cathode from oxide ore in December 2015 and copper in concentrate from sulphide ore in February 2017		Large scale mine, located in Pavlodar Region of Kazakhstan. Commenced production of copper in concentrate from sulphide ore in February 2016	

Notes:

1. Measured and indicated as at 31 December 2018.

2. Includes Artemyevsky II expansion.



# PESCHANKA DEPOSIT MINERAL RESOURCES

		Measured	Indicated	Inferred	Total
Mineral resources	Mt	139	1,289	774	2,202
Copper grade	%	0.72	0.44	0.36	0.43
Contained copper	Mt	1.0	5.7	2.8	9.5
Gold grade	g/t	0.39	0.26	0.16	0.23
Contained gold	Moz	1.7	10.8	4.0	16.5
Silver grade	g/t	4.0	2.4	2.0	2.4
Molybdenum grade	ppm	140	120	90	110

### TAILINGS FACILITIES



Facility	Туре	First construction	Expected closure date	Status
Bozshakol	Downstream	2016	2058	Active
Aktogay	Downstream	2017	2045	Active
Bozymchak	Dry stack	2014	2032	Active
East Region				
Zhezkentsky	Upstream	1989	2026	Active
Nikolayevsky <sup>1</sup>	Upstream	1980	2020 <sup>1</sup>	Active

Notes:

1. Artemyevsky mine transitioning in 2020 to in-pit tailings disposal in the Nikolayevsky open pit.

# SENIOR MANAGEMENT





#### **Oleg Novachuk, Chair**

Joined the Company in 2001, former Chief Executive and was appointed Chair on 1 January 2018, with responsibility for strategy, government relations and business development.



Andrew Southam, Chief Executive Officer Joined the Company in 2006, former Chief Financial Officer

and was appointed Chief Executive Officer on 1 January 2018, with responsibility of executive management of the Group and leading the senior management team in the day to day running of the business.



John Hadfield, Chief Financial Officer Joined KAZ Minerals in November 2017 as Deputy Chief Financial Officer and was appointed Chief Financial Officer on 1 January 2018.



**Mian Khalil, General Director, Projects** Joined the Company in 2010, with responsibility for construction of major growth projects, Aktogay and Bozshakol and is currently focused on the Aktogay expansion project and Baimskaya (Peschanka) copper project in Chukotka, Russia.



**Philip Welten, General Director, Aktogay** Joined KAZ Minerals in 2018 as General Director of Aktogay, with responsibility for management of Aktogay operations.





### Eldar Mamedov, General Director, KMM LLP

Joined the Company in 1996, former Head of Legal and was appointed as General Director of the KMM LLP in 2014, with responsibility for government relations, legal, procurement and administration.





**Sergey Leu, General Director, Bozshakol** Joined KAZ Minerals in August 2016 as General Director of Bozshakol with responsibility for management of Bozshakol operations.



**Ilsur Dautov, General Director, East Region** Appointed General Director of the East Region in March 2014. Responsible for the management of East Region operations.



**Ilyas Tulekeev, General Director, Bozymchak** Joined KAZ Minerals in 2006 and was appointed General Director of Bozymchak in 2011, with responsibility for management of Bozymchak operations.



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